

**BEAR CREEK MINING CORPORATION  
MANAGEMENT DISCUSSION AND ANALYSIS  
FOR THE PERIOD ENDED MARCH 31, 2021**

***Introduction***

The following Management's Discussion and Analysis ("MD&A") of Bear Creek Mining Corporation (the "Company" or "Bear Creek") was prepared on May 26, 2021, and should be read in conjunction with the interim condensed consolidated financial statements of the Company for the three months ended March 31, 2021, which have been prepared in accordance with International Financial Reporting Standards ("IFRS") applicable to the preparation of interim financial statements. All dollar amounts are expressed in United States dollars unless otherwise noted. Additional information relating to the Company, including the Company's Annual Information Form ("AIF"), is available on the System for Electronic Document Analysis and Retrieval ("SEDAR") at [www.sedar.com](http://www.sedar.com).

Bear Creek's business is the acquisition, exploration, and development of precious and base metal properties. In Peru, the Company is advancing its 100%-owned Corani silver-lead-zinc project towards development, has a royalty interest in a development project, and has other early-stage exploration projects. Bear Creek has no revenues from its mineral properties.

The business of mining and exploration involves a high degree of risk, and there can be no assurance that current exploration and development programs will result in profitable mining operations. A description of significant business risks may be found in the Company's AIF for the year ended December 31, 2020.

Except where otherwise indicated, Bear Creek's exploration programs and disclosure of a technical or scientific nature are prepared by or prepared under the direct supervision of Andrew Swarthout, P.Geo., a director of the Company, who serves as the Qualified Person under the definitions of National Instrument 43-101 ("NI 43-101").

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## 1) Current Highlights

### Corporate Developments:

In January 2021, the Company issued 11,500,00 common shares at a price of CDN\$ 3.00 per share for gross proceeds of \$34.5 million (\$27.1 million). The underwriters received a cash fee equal to 6% of the gross proceeds. Other costs of the issue amounted to \$243 thousand.

In response to COVID-19 infections the Government of Peru announced a state of emergency on January 26, 2021. Restrictions, including stay-at-home orders and limited travel orders were in place until February 28, 2021. Curfews that vary by region remain in place. The state of emergency was extended to September 2, 2021. COVID-19 infections and deaths climbed through the first quarter and reached highs in mid-April. At this time, reported infections and deaths are declining. In Lima workers have returned to the office on a reduced schedule and on an as-needed basis. Staff levels at the Corani Property remain on 28-day rotations rather than the pre-COVID-19 turnaround of two weeks. The Company's Vancouver office remains closed. Management cannot predict the effect of the COVID-19 virus on the Company's future business plans, financial position, cash flows, and results of operations.

### Corani Silver-Lead-Zinc Project:

Technical, environmental, and social due diligence activities by the banks engaged by the Company to provide a Senior Secured Credit Facility ("SSCF") to develop Corani continued throughout the first quarter. Consultant site visits remain subject to pandemic protocols.

Pre-construction initiatives ("early works") started during Q3 2018 continue. Detailed engineering work to finalize the plant design and CAPEX estimate is underway. Project execution plan optimization and procurement activities are in progress.

Antapata substation work was essentially complete when work stopped during February due to a government-mandated shutdown. The electromechanical assembly began in March and should be complete by mid-year. Engineering work on the transmission line to connect the substation to the town of Isivilla began in December. Power line tower construction is underway.

Costs related to the Corani early works program, except work on the Antapata substation and power distribution system, are charged to operations in the consolidated financial statements. Under the Company's accounting policy, technical feasibility and commercial viability are achieved upon establishing proven and probable reserves and upon the board of directors' approval to proceed with the development of a project. Development costs incurred for Corani after such approval will be capitalized

For more details, see section 2.1

## 2) Development Projects

### 2.1) Corani Silver-Lead-Zinc Project

The 100%-owned Corani silver-lead-zinc project ("Corani") is located in the Andes Mountains, approximately 160 kilometers southeast of Cusco, Peru, at roughly 4800 meters above sea level.

The Corani Project consists of twelve mineral concessions that form a contiguous block of ground covering approximately 6,000 hectares.

On November 5, 2019, the Company announced a summary of the results of work leading to a NI 43-101 compliant feasibility study (the “2019 Report”). The 2019 Report is available on the System for Electronic Document Analysis and Retrieval (“SEDAR”) at [www.sedar.com](http://www.sedar.com) and on our website [www.bearcreekmining.com](http://www.bearcreekmining.com).

The 2019 Corani Technical Report's objectives were to reduce construction, development, and operating risks and identify potential improvements to the expected economic performance.

#### *2019 NI 43-101 Technical Report Highlights*

	2019 Report*
After tax NPV <sub>5</sub>	\$531 million
After tax IRR	22.90%
Initial Capital	\$579 million
Capital Payback	2.4 years
Ore Processed per Day	27,000 tonnes
AISC per oz silver Life of Mine (“LOM”)	\$4.55
Average annual silver production (LOM)	9.6 million oz

\* The 2019 Report economic estimates are based on metal prices of \$18.00 per ounce of silver, \$0.95 per pound of lead, and \$1.10 per pound of zinc and that the Corani Project would be entirely financed by equity and developed on an EPCM basis

#### **Social and Environmental**

The Company maintains excellent working relationships with local communities. An important element of this relationship is a Life of Mine Investment Agreement (“LOM Agreement”) with the Corani District Municipality, five surrounding communities, and relevant ancillary organizations. Under the agreement the Company will make annual payments of 4 million Peruvian Soles (“Soles”) approximately \$1.1 million per year to a trust to fund community projects. The first installment was paid in 2013. Subsequent installments were contingent upon certain permits being received. All permits were received by June 2018, and as a result, annual payments of 4 million Soles will be made throughout the term of the agreement. These future obligations were recorded as a liability in June 2018. Cessation or interruptions of operations will cause pro-rata decreases in the annual payments. The annual payment amount is subject to review at the end of the fifth year of production and may change depending on factors that can not be foreseen at this time.

During September 2018, the Company started construction of the Antapata electrical substation near the town of Macusani, the nearest sizable town to the Corani Project, located on the Interoceanic Highway approximately 30 kilometers directly east of Corani (about 64 kilometers by road). Substation work was essentially complete when work stopped during February due to a government-mandated shutdown. The electromechanical assembly began in March and should be complete by mid-year. Engineering work on the transmission line to connect the substation to the town of Isivilla started in December. Construction of tower footings began in the first quarter,

and towers will start erection during the second quarter. The Company expects completion of the high tension line by September 2021 with inspections, permitting, and testing lasting an additional two months. Peru's government has approved a 14 million Soles (approximately \$3.8 million) budget to upgrade the local residential electrical grid, has started the tender process, and is expected to award the infrastructure contract by the end of May 2021.

The Antapata substation will be used to direct electricity to a future power line that will supply the Corani Project and provide a consistent power supply to Carabaya and Macusani, who experience regular power brownouts.

### **Outlook**

The Company is working with financial institutions to arrange a senior secured credit facility and assess other financing alternatives to fund the Corani Project development. Joint lead arranger technical, social, legal, and environmental due diligence should be completed in 2021.

The Company is conducting engineering work to improve the plant design, capital cost estimate and optimize the project execution plan and procurement activities. Detailed engineering is underway to prepare "Issued for tender" earthworks and heavy civil works documentation, updated hydrological and geochemical models and a detailed mine plan.

The Company will begin the construction and upgrading of roads from the Interoceanic Highway, through the communities of Tantamaco, Huiquisa, and Corani and eventually to the Corani mine site, which will increase security and accessibility for residents, reduce road hazards and traffic accidents and provide a route for the transport of heavy construction equipment to the Corani site.

The Company has built additional camp infrastructure required to meet increased quarantine and social distancing measures necessary to meet government and BCM COVID-19 health and safety protocols. The Company increased health monitoring stations and is providing medical assistance and health training during individual household visits. The overall effect and duration of which remains unknown as at the date of this MD&A. As a result, the Company cannot predict the impact this virus would have on its business plans.

### **Corani Expenditures**

During the three months ended March 31, 2021, the Company incurred expenses of \$3.26 million on the Corani Project. Included in this total are community contribution activities totaling \$0.24 million; detailed engineering costs of \$1.27 million; salaries and consulting of \$1.1 million; camp supplies and logistics of \$0.60 million; and other costs of \$0.05 million. The Company also made a 4 million Sol (\$1.08 million) payment under the Life of Mine Investment Agreement.

	<b>Three Months Ended March 31, 2021 (000's) \$</b>	Three Months Ended March 31, 2020 (000's) \$
Assaying and sampling	-	6
Community contributions	<b>239</b>	411
Detailed engineering	<b>1,274</b>	343
Environmental	<b>34</b>	56
Maintenance costs	<b>1</b>	1
Salaries and consulting	<b>1,103</b>	1,009
Camp, supplies and logistics	<b>595</b>	407
Travel	<b>12</b>	16
<b>Total</b>	<b>3,258</b>	2,249

## **Exploration Projects**

Over the past several years, the Company reduced its exploration activities to preserve cash and focus on the Corani Project. The Company maintains a core exploration staff to manage its joint venture exploration projects. The Company has budgeted \$0.5 million for these programs and related land holding costs in 2021.

### **3.1) Maria Jose Prospect**

Maria Jose is located in the Department of Ancash, 140 kms NNW of Lima. The project is comprised of Cretaceous to Paleocene diorites and granitoids of the Coastal Batholith hosting a system of east-west to northeast-trending, 45° to steeply north dipping, mesothermal quartz veins, and shear zones containing high gold grade - silver values.

On December 3, 2019, the Company signed a royalty agreement with Minera Castor S.A.C (“MICASAC”), an affiliate of Analytica Mineral Services SAC (“AMS”), to replace the joint venture agreement signed by the Company and MICASAC on March 25, 2015. The net smelter return (“NSR”) royalty percentage ranges from 0% to 9%, depending on the number of gold ounces produced and the price of gold. For example, a royalty of 1% would be earned for annual production of at least 30,000 ounces with an average price of gold of at least \$1,400 per ounce and a 9% royalty earned for 90,000 ounces of gold produced at an average price of \$1,400 per ounce or higher.

MICASAC advised the Company that it carried out 527 meters of development tunnelling during the first quarter of 2021.

### **3.2) Tassa Silver-Gold Prospect**

Tassa is an advanced gold and silver exploration project located in the district of Ubinas, within the Sanchez Cerro Province in the Moquegua region. The project consists of 1,200 hectares within three concessions.

On February 24, 2020, the Company optioned the Tassa property to Teck Peru S.A. (“Teck”). Under the agreement, Teck may earn a 51% interest in the property by incurring \$3 million in expenditures. The Company would hold a 49% interest in a joint venture company (“JV”) that would own the Tassa concessions' rights. By incurring an additional \$6 million in expenditures, Teck may increase its ownership of the JV to 70%. Prior to the formation of the JV, the Company may elect to surrender its 49% interest for a 2.5% NSR royalty that would reduce to a 1.5% NSR in exchange for a cash payment to Bear Creek of \$1.25 million. Teck is engaging local communities as a first step in the project exploration process.

### **3.3) Generative Exploration**

Generative exploration has been an important part of the business of identifying and acquiring new opportunities. However, due to the Company's focus on the Corani Project, generative exploration efforts have been reduced. Generative exploration costs are those costs not attributable to a specific project.

## **IGV**

Bear Creek Mining S.A.C., the entity that will operate the Corani project, has a contract (the "IGV Contract") with the Ministry of Energy and Mines Peru ("MEM"). Under the terms of the IGV Contract, the Company can recover, on an expedited basis, IGV taxes associated with its Corani capital investments described in the approved ESIA and the 2017 Corani Technical Report. The Company recovered S/ 4.05 million of Corani related IGV, equivalent to approximately \$1.187 million through 2020. The Company has not filed any recovery claims in 2021.

The IGV expense of \$0.34 million represents IGV paid during the three months ended March 31, 2021. Since there is no assurance that future revenues will be generated in Peru, IGV has been expensed as incurred. IGV is denominated in Peruvian Soles. Net of recoveries, the cumulative amount of IGV paid by the Company as of March 31, 2021, is \$14.63 million (54.92 million Soles). Of this amount, \$3.3 million is attributable to Bear Creek Mining S.A.C., of which \$0.91 million is available for expedited recovery. The balance is available for recovery once Corani is in production. IGV credits can be carried forward indefinitely and can be applied to reduce future income taxes or future IGV.

### **3) Results of Operations**

#### ***Three months ended March 31, 2021, as compared to the three months ended March 31, 2020***

For the three months ended March 31, 2021, the Company incurred a net loss of \$4.12 million compared to a net loss of \$3.50 million for the three months ended March 31, 2020, an increase of \$0.62 million. The Company's loss per share for the three months ended March 31, 2021, was \$0.03, compared to a loss per share of \$0.03 for the comparable period in 2020.

During the three months ended March 31, 2021, spending on the Corani property was \$3.26 million, which was an increase of \$1.01 million from the \$2.25 million incurred during the three months ended March 31, 2020, primarily due to an increase of \$0.93 million in detailed engineering costs, an increase of \$0.19 million in supplies, an increase of \$0.09 million in salary and consulting costs, partially offset by a decrease of \$0.20 million in other Corani related costs.

Exploration cost incurred on other projects, including the maintenance of the Company's Peruvian entities, amounted to \$0.46 million (2020 - \$0.34 million), and IGV paid during the three months ended March 31, 2021, was \$0.34 million (2020 - \$0.19 million). The Company's exploration costs were higher primarily due to the increased IGV paid during the quarter. The Company's professional and advisory fees increased by \$0.18 million due to ongoing joint lead arranger work fees and related due diligence costs. The Company's other operating costs were comparable during the two periods.

During the three months ended March 31, 2021, the Company had a foreign exchange gain of \$0.55 million, compared to a loss of \$0.34 million during the three months ended March 31, 2020. The foreign exchange gain or loss recognized by the Company is primarily a function of its Canadian dollar cash holdings and the Company's community project obligation of S\ 4 million per year over the next 20 years. The foreign exchange gain results from the appreciation of the Canadian dollar and the depreciation of the Sol relative to the US dollar. Conversely, depreciation of the Canadian dollar or appreciation of the Sol would result in a foreign exchange loss for the Company.

During the three months ended March 31, 2021, there was a significant decline (from 3.62 to 3.77) in the Sol relative to the US dollar. During the three months ended March 31, 2020, the Company incurred a loss on its cash holdings as a result of the depreciation of the Canadian dollar relative to the US dollar. The Company's interest income declined to \$0.01 million compared to \$0.14 million during the three months ended March 31, 2020, due to lower interest rates.

### **Summary of Quarterly Results**

The following table sets out selected unaudited quarterly financial information of the Company and is derived from unaudited interim consolidated financial statements.

Period	Revenues	Loss for the period (in millions)	Basic and fully diluted loss per share
1 <sup>st</sup> Quarter 2021	Nil	\$4.1	\$0.03
4 <sup>th</sup> Quarter 2020	Nil	\$3.8	\$0.03
3 <sup>rd</sup> Quarter 2020	Nil	\$2.8	\$0.03
2 <sup>nd</sup> Quarter 2020	Nil	\$2.4	\$0.02
1 <sup>st</sup> Quarter 2019	Nil	\$3.5	\$0.03
4 <sup>th</sup> Quarter 2019	Nil	\$4.7	\$0.05
3 <sup>rd</sup> Quarter 2019	Nil	\$3.5	\$0.03
2 <sup>nd</sup> Quarter 2019	Nil	\$5.4	\$0.05

The principal recurring factors that cause fluctuations in the Company's quarterly results include the timing of vesting and valuations attributable to the vesting of share-based compensation, expenditure levels on exploration projects, and foreign exchange gains or losses related to the Canadian dollar or Peruvian Sol cash balances.

The increase in loss of \$0.3 million in the 1<sup>st</sup> Quarter 2021 compared to the 4<sup>th</sup> Quarter 2020 was primarily due to an increase in spending on the Corani property partially offset by a lower foreign exchange gain during the quarter.

The increase in loss of \$1.0 million in the 4<sup>th</sup> Quarter 2020 compared to the 3<sup>rd</sup> Quarter 2020 was primarily due to an increase in spending of \$0.7 million on the Corani property.

The increase in loss of \$0.4 million in the 3<sup>rd</sup> Quarter 2020 compared to the 2<sup>nd</sup> Quarter 2020 was due to higher share-based compensation and a lower foreign exchange gain.

The decrease in loss of \$1.1 million in the 2<sup>nd</sup> Quarter 2020 as compared to the 1<sup>st</sup> Quarter 2020 was due to foreign exchange gain of \$1.1 million during Q2 2020 as a result of the movement of the Canadian dollar and the Peruvian Sol compared to the US dollar during the period. There was a slight reduction in the Company's exploration activity due to the continued COVID-19 measures; however, the Company incurred additional costs due to its efforts to finance the Corani Project's development, offsetting the reduced exploration activity.

The decrease in loss of \$1.2 million in the 1<sup>st</sup> Quarter 2020 compared to the 4<sup>th</sup> Quarter 2019 was due to the reduction in Corani engineering and evaluation cost as the Company adjusted activities due to COVID-19.

The increase in loss of \$1.2 million in the 4<sup>th</sup> Quarter 2019 as compared to the 3<sup>rd</sup> Quarter 2019 is mainly attributable to increases of \$0.8 million in Corani engineering and evaluation costs as

well as \$0.5 million impact of foreign exchange movement due to the weakness of the US dollar compared to Peruvian Sol during the Quarter causing an increase in the Peruvian Sol denominated community projects obligation.

The increased loss of \$0.9 million in the 3<sup>rd</sup> Quarter 2019 compared to the 2<sup>nd</sup> Quarter 2019 is primarily attributable to increases of \$0.7 million in Corani engineering and evaluation costs and an increase of \$0.3 million in share-based compensation expense.

The increased loss of \$1.4 million in the 2<sup>nd</sup> Quarter 2019 compared to the 1<sup>st</sup> Quarter 2019 is attributable primarily to an increase of \$1.7 million in Corani property expenditures and an increase of \$0.3 million in foreign exchange loss, partially offset by a \$0.7 million decrease in share-based compensation.

#### **4) Liquidity and Capital Resources**

At March 31, 2021, the \$40.5 million in cash and cash equivalents and short term investments consisted of CDN\$ 1.21 million (\$0.96 million) (CDN\$1.21 million), Soles 0.32 million (\$0.08), with the remaining balance in US dollars. The Company's major exploration and development expenditures for 2021 are expected to be denominated in US dollars. The Company invests cash in Canadian government-backed paper, Canadian chartered bank corporate paper with short-term maturities, Peruvian bank time deposits, or Peruvian chartered bank commercial paper with short-term maturities. During the three months ended March 31, 2021, the Company had a cash outflow from operating activities of \$3.8 million compared to a cash outflow of \$2.5 million in the comparative period in 2020.

Total cash spent on investing activities amounted to \$1.6 million, primarily related to the payments of community project obligation and expenditures on the Antapata substation.

As of March 31, 2021, the Company's net working capital (current assets less current liabilities) was \$38.1 million compared to net working capital of \$18.7 million as of December 31, 2020. Cash and cash equivalents and short-term investments at March 31 totaled \$40.5 million compared to \$20.6 million as of December 31, 2020. Not included in cash and cash equivalents as of March 31, 2021, is \$0.97 million; it is considered restricted and serves as a partial guarantee for \$3.86 million for future mine closure obligations. The Company believes its current cash balances are sufficient to fund its planned exploration, development, and corporate overhead activities for at least the next twelve months.

During the three months ended March 31, 2021, the Company raised \$25.2 million from issuing 11.5 million common shares, net of issuance cost. During the year ended December 31, 2020, the Company raised \$11.6 million from issuing 7.9 million common shares, net of issuance costs, and a further \$1.4 million from the exercise of stock options.

The Company has used approximately \$6.64 million of the net proceeds received of \$36.8 million from the February 2020 and January 2021 prospectus offering of common shares as set out in the table below.

<b>Corani Property</b>	<b>2020 Prospectus USD \$</b>	<b>2021 Prospectus USD \$</b>	<b>Total Incurred till date USD \$</b>
Advancement of 138kV/22.9kV power line	2,000,000	2,000,000	793,794
Antapata Substation	1,100,000	-	1,533,844
Develop project access roads	2,500,000	2,000,000	-
Advance detail Engineering for Earthworks and Process Plant	6,000,000	3,500,000	3,934,342
Capital Equipment	-	8,700,000	-
Recruiting and Staffing	-	2,000,000	-
Pioneer Camp Construction	-	4,000,000	-
General Expenses	-	1,000,000	383,001
Community Obligation Retirement	-	2,000,000	-
<b>Total Corani Property</b>	<b>\$ 11,600,000</b>	<b>\$ 25,200,000</b>	<b>\$ 6,644,981</b>

The business of mining and exploration involves a high degree of risk. There can be no assurance that current exploration and development programs will result in profitable mining operations in the future. The Company has had no source of revenue and has significant cash requirements to fund its development project capital requirements, continue with its exploration programs, administrative overhead and maintain its mineral properties.

The following table summarizes the contractual maturities of the Company's financial liabilities and operating and capital commitments at March 31, 2021:

(000's)	2021	2022	2023	2024	2025 and Beyond	Total
Accounts payable and accrued liabilities	\$ 1,429	\$ -	\$ -	\$ -	\$ -	\$ 1,429
Provisions	-	-	-	-	200	200
Community Projects Financing arrangement costs	-	1,064	1,064	1,064	15,965	19,157
Other liabilities	210	-	-	-	-	210
Office space leases	55	35	35	35	985	1,145
Vehicle rentals	267	93	-	-	-	360
	284	-	-	-	-	284
	\$ 2,245	\$ 1,192	\$ 1,099	\$ 1,099	\$ 17,150	\$ 22,785

Accounts payable and accrued liabilities increased by \$453 thousand since December 31, 2020, mainly due detailed engineering contractor, and substation related payables.

### **Issued Shares and Share Purchase Options**

The Company's Long Term Incentive Plan (LTIP) provides that the aggregate number of shares reserved for issuance under the plan (including shares issuable upon the exercise of existing options and restricted or deferred share units issuable under the Company's LTIP) shall not exceed 10% of the total number of issued and outstanding common shares of the Company on a non-diluted basis, as constituted on the grant date of such options. Pursuant to the LTIP, the Board of Directors may, from time to time, award restricted share units ("RSUs") and/or deferred share units ("DSUs") to directors, officers, employees, and in the case of RSUs, consultants. Under the LTIP the maximum number of shares the Company is entitled to issue from treasury for payments in respect of awards of DSUs and RSUs is an aggregate of 5,000,000 shares. The Stock Option Plan together with the LTIP may not cumulatively exceed 10% of the total number of shares issued and outstanding.

As at May 18, 2021, the following stock options, RSUs and DSUs were under grant and available for issuance:

	<b>May 18, 2021</b>
Issued and Outstanding Shares	124,273,132
Option Limit (10% of issued and outstanding shares)	12,427,313
RSU & DSU Limit	5,000,000
Options Under Grant (weighted average exercise price of CDN\$2.13)	6,500,500
RSUs Under Grant	616,667
DSUs Under Grant	1,000,000
RSU & DSU Available	3,000,000
Options Available for Issuance	3,926,813
RSU & DSU Available for Issuance	3,000,000

## 6) Related Party Transactions

### *Compensation of Key Management Personnel*

The remuneration of the directors, president and chief executive officer, chief financial officer, chief operating officer, and the vice president of project development (collectively, the key management personnel) for the three months ended March 31, 2021, and 2020 were as follows:

	Note	Three Months Ended March 31	
		2021 (000's)	2020 (000's)
Salaries and directors' fees	(i)	\$ 402	\$ 383
Share-based compensation		269	208
		\$ 671	\$ 591

- (i) Amounts due to key management personnel are unsecured, non-interest bearing, and due on demand. As at March 31, 2021, \$51,750 (December 31, 2020 - \$nil) was due to key management personnel for unpaid director fees.

## 7) Key Accounting Estimates and Judgments

The preparation of the consolidated financial statements in accordance with IFRS requires management to make estimates and assumptions that affect the application of policies and reported amounts of assets and liabilities, income, and expenses. The estimates and associated assumptions are based on historical experience and various other factors that are believed to be reasonable under the circumstances, the results of which form the basis of making judgments about the carrying value of assets and liabilities that are not readily apparent from other sources. Actual results could differ from these estimates.

In preparing the interim condensed consolidated financial statements, the significant judgments made by management in applying the Company's accounting policies and key sources of estimation uncertainty were the same as those disclosed within and applied in the preparation of the annual audited consolidated financial statements for the year ended December 31, 2020.

### *Financial Instruments*

As at March 31, 2021, the Company's financial instruments consist of cash and cash equivalents, short-term investments, restricted cash, accounts payable and accrued liabilities, community projects obligation, and other liabilities. The fair value of these instruments approximates their carrying value. There were no off-balance sheet financial instruments.

The Company's cash and term investments are held in Canadian and Peruvian financial institutions. Short-term investments (including those presented as part of cash and cash equivalents) are composed of financial instruments issued by Canadian and Peruvian banks. These investments mature at various dates over the current operating period.

The Company does not use derivative or hedging instruments to reduce its exposure to foreign currency exchange rates for the Canadian dollar or Peruvian Sol.

## *Management of Capital*

The Company's capital management objectives are to safeguard the Company's ability to support the Company's development and exploration of its mineral properties and the acquisition of other mineral projects.

The capital of the Company consists of items included in shareholders' equity. The Company manages its capital structure and makes adjustments to it in light of changes in economic conditions and the risk characteristics of the Company's underlying assets.

To effectively manage its capital requirements, the Company has a planning and budgeting process to help determine the funds required to ensure there is sufficient liquidity to meet its objectives. The Company may issue new shares or incur debt to ensure enough working capital is available to meet its short-term business requirements.

There were no changes to the Company's approach to capital management during the quarter ended March 31, 2021.

## **8) Forward-Looking Information**

This document contains "forward-looking information" within the meaning of Canadian securities legislation and "forward-looking statements" within the meaning of the United States Private Securities Litigation Reform Act of 1995. This information and these statements, referred to herein as "forward-looking statements" are made as of the date of this MD&A or as of the date of the effective date of information described in this MD&A, as applicable. Forward-looking statements relate to future events or future performance and reflect current estimates, predictions, expectations or beliefs regarding future events and include, without limitation, statements with respect to: (i) the amount of mineral reserves and mineral resources; (ii) the amount of future production; (iii) net present value and internal rates of return of the proposed mining operation; (iv) capital costs, including start-up, sustaining capital and reclamation/closure costs; (v) operating costs, including credits from the sale of silver, lead and zinc; (vi) waste to ore ratios and mining rates; (vii) expected grades and payable ounces and pounds of metals; (viii) expected processing recoveries; (ix) expected time frames; (x) prices of metals and minerals; (xi) mine life; (xii) expected exploration and development programs and their timing and success; (xiii) expected taxation rates and structure; (xiv) expected mineralization; and (xvi) adequacy of cash balances. Any statements that express or involve discussions with respect to predictions, expectations, beliefs, plans, projections, objectives, assumptions or future events or performance (often, but not always, using words or phrases such as "expects", "anticipates", "plans", "projects", "estimates", "envisages", "assumes", "intends", "strategy", "goals", "objectives" or variations thereof or stating that certain actions, events or results "may", "could", "would", "might" or "will" be taken, occur or be achieved, or the negative of any of these terms and similar expressions) are not statements of historical fact and may be forward-looking statements.

All forward-looking statements are based on the Company's current beliefs as well as various assumptions made by and information currently available to them. These assumptions include, without limitation: (i) the presence of and continuity of metals at projects at modeled grades; (ii) the capacities of various machinery and equipment; (iii) the availability of personnel, machinery, and equipment at estimated prices; (iv) exchange rates; (v) metals and minerals sales prices; (vi) appropriate discount rates; (vii) tax rates and royalty rates applicable to the proposed mining operation; (viii) the availability of financing and expected terms; (ix) financing structure and costs; (x) anticipated mining losses and dilution; (xi) metals recovery rates, (xii) reasonable contingency requirements; and (xiii) receipt of regulatory approvals on acceptable terms. Although

management considers these assumptions and estimates to be reasonable based on available information, they may prove to be incorrect. Many forward-looking statements are made assuming the correctness of other forward looking statements, such as estimates of net present value and internal rate of return, which are based on most of the other forward-looking statements and assumptions herein. Cost information is prepared using current estimates, but the time for incurring costs will be in the future, and it is assumed costs will remain stable over the relevant period.

By their very nature, forward-looking statements involve inherent risks and uncertainties, both general and specific, and risks exist that estimates, forecasts, projections, and other forward-looking statements will not be achieved or that assumptions do not reflect future experience. We caution readers not to place undue reliance on these forward-looking statements as a number of important factors could cause the actual outcomes to differ materially from the beliefs, plans, objectives, expectations, anticipations, estimates, assumptions, and intentions expressed in such forward-looking statements. These risk factors may be generally stated as the risk that the assumptions and estimates expressed above do not occur, but specifically include, without limitation, risks related to exploration and development programs and their timing and success; risks relating to variations in the mineral content within the material identified as mineral reserves and mineral resources from that predicted; variations in rates of recovery and extraction; developments in world metals and minerals markets; risks relating to fluctuations in the Canadian dollar and Peruvian Sol relative to other currencies; increases in the estimated capital and operating costs or unanticipated costs; difficulties attracting the necessary work force; increases in financing costs or adverse changes to the terms of available financing, if any; tax rates or royalties being greater than assumed; changes in development or mining plans due to changes in logistical, technical or other factors, changes in project parameters as plans continue to be refined; risks relating to receipt of regulatory approvals; the effects of competition in the markets in which the Company operates; operational and infrastructure risks; and the additional risks described in the Company's Annual Information Form for the year ended December 31, 2020 and in the feasibility study technical report for the Corani project dated September 13, 2017 as filed on the SEDAR website (available at [www.sedar.com](http://www.sedar.com)). The foregoing list of factors that may affect future results is not exhaustive.

When relying on the forward-looking statements, investors and others should carefully consider the foregoing factors and other uncertainties and potential events. The Company does not undertake to update any forward-looking statement, whether written or oral, that may be made from time to time by the Company or on behalf of the Company, except as required by law.

## **9) Disclosure Controls and Procedures**

In connection with National Instrument 52-109 (Certificate of Disclosure in Issuer's Annual and Interim Filings) ("NI 52-109"), the Chief Executive Officer and Chief Financial Officer of the Company have filed a Venture Issuer Basic Certificate with respect to the financial information contained in the interim condensed consolidated financial statements for the quarter ended March 31, 2021. and this accompanying MD&A (together, the "Interim Filings").

In contrast to the full certificate under NI 52-109, the Venture Issuer Basic Certificate does not include representations relating to the establishment and maintenance of disclosure controls and procedures and internal control over financial reporting, as defined in NI 52-109. For further information, the reader should refer to the Venture Issuer Basic Certificates filed by the Company with the Interim Filings on SEDAR at [www.sedar.com](http://www.sedar.com).

**Approval**

The Audit Committee of Bear Creek has approved the disclosure contained in this MD&A.

**Additional Information**

Additional information relating to Bear Creek is available on SEDAR at [www.sedar.com](http://www.sedar.com)